

# DLGP

## Decentralization and Local Government Strengthening Program

### Local Government Autonomy Accountability

# The part of decentralization reforms and local democratic governance in DLGP

- Decentralization:
- The impact of running programs
- Multifaceted process
- Criteria World Bank:
- 3-level accountability mechanisms:
  - (I) administration,
  - (II) politic,
  - (III) fiscal

# DLGP within framework Decentralization

- Move new powers and responsibilities to LG: discretionary space in the field of administration, politic, fiscal: budgetary authority, fiscal authority, legislative authority and HRM authority, and budget execution capacity
- Ensure effective accountability mechanisms (gvt) and Citizens (social) Publ accountability to prevent misuse of power (Transparency, ICT, e-governance) and Social accountability to ensure engagement of citizens with govt. (CP, public hearings, platform of ngo's)
- The bridge function between Publ acc and Social acc to ensure that citizens can demand publ acc and that LG can assure incentives and means, and better service delivery (One stop windows)

# Political reforms

Ressort councils direct elected,  
and District Council indirect

- Responsible for ressort plan, district plan, ressort budget and district budget through public hearings. Including also input for the state budget > citizens have a voice in the plans and budgets.
- The outcome depends on country context (budget constraints at central and local level). Not satisfying the community.
- Reorganize the planning institution at national, central (ministerial) and local level
- Improve the citizen participatory planning and budget mechanism
- Express the budget transfer to District Fund per ministry (transparency)

# Administrative reforms

- Quickly done: rehab of offices, providing of furniture, equipment, ICT facilities, training, new organizational structure, including new agencies/units: District Mgt Team, District Finance and Planning, Civil Technical Unit, Citizen Participation Commission, structures for public hearings;
- Slowly processed: confusions in role (DC, DEF, Councils, CPC, Platforms, civil service management, reallocation of jobs, weak control central gvt to local gvt (fin, adm, org.), central bureaucracies frustrates and resist local adm discretion.
- Sustainability
- needs continuously coaching for improvement
- Can be solved by long term coaching and political strong key persons in the process.

# Fiscal Reforms

- In the fields of budget preps, budget allocation, expenditure planning and revenue generation
- Fiscal matters > very difficult
- Unclear assignment of service delivery responsibilities (from where the money will come and where the money will go, and what it will improve)
- LG's unable to raise own revenues, due to lack of capacity.
- New approaches and solutions needed.
- Acceptance that the fiscal crises an on going issue is
- Accept the open budget system
- Stop with budget cut and tax raise system
- Deals direct with the communities/citizens: what to do, and who is going to finance, CG, LG, Citizens, Others in what balance
- The introduction of DEF on formula base.